

Action Steps:	
	1 Reduce the detention time of State Department of Corrections (DOC) incarcerated persons in the L&C County Detention Center
☰	1 Visit with the Director of MACo about potential solutions. Include our leadership in these meetings
☰	1 Approach DOC to become collaborating partners in addressing this issue. Include our leadership
☰	1 Seek to understand DOC's point of view, their needs, and their goals
☰	1 Pursue informal relationships with key, targeted DOC personnel
☰	1 Discuss with DOC the potential for an Institutional Probation and Parole Officer (IPPO) pilot program for implementation in the Lewis and Clark County Detention Center
	2 Continue and improve diversion practices across the criminal justice system spectrum
➔	2 Initiate an arrest diversion program, also known as Intercept Zero
	2 Communicate with Juvenile Probation regularly
☑	2 Implement the voter requested and approved position, Detention Center Education and Re-Entry Coordinator (DCERC)
➔	2 Research misdemeanor probation and build a philosophy of rehabilitation versus a punishment approach
➔	2 Improve the collaboration with FUSE and other community partners and find new opportunities for future collaborations
	2 Examine equity in diversion practices
☰	2 Investigate the creation of an Institutional Probation and Parole Officer pilot program in collaboration with DOC
☑	2 Work with judges on best practices and utilization of the Pretrial Services Program
	2 Evaluate technical violations
☑	2 Involve the new Justice of the Peace in decision making and program design
	3 Continue our support for specialty courts and pursue opportunities for additional specialty courts
	3 Investigate using, accessing, and partnering with the VA and Drug Treatments Courts in Great Falls, the DUI Court in Billings, and other specialty courts across the State
➔	3 Partner with Judge Peterson on her grant for a proposed DUI Court
	3 Research other models for all alternative courts – VA, BH, DUI, and SA, and evaluate Montana's and/or Lewis and Clark County's potential for implementation
	3 Document how many people would benefit from a specific specialty court versus how many can currently access the appropriate court
	3 Document what treatment courts exist in Montana and which ones allow out-of-county transfers
	3 Do the leg work for the County Attorneys to be able to transfer defendants to other towns' courts
	3 Build relationships and collaborate with all the judges, and support specialty courts they are interested in pursuing
☑	3 Continue the PASS program for individuals with Severe Disabling Mental Illness found guilty of their misdemeanor charge(s). Focus on data collection and reporting, program improvement, and program expansion if warranted
	4 Reduce the number of individuals with behavioral health disorders in the criminal justice system
☑	4 Research and document current services
	4 Work with St. Peter's Hospital to arrange a doctor to assist with de-tox
	4 Ask all the CJCC members / offices to attend train-the-trainer sessions about trauma-informed care
☑	4 Fully implement the MAT Bridges program
➔	4 Research, design, and implement Intercept Zero
➔	4 Provide successful, measurable re-entry programming
➔	4 Set up / create a Peer Support network, including veterans
	5 Address the needs of families, including caretakers, juveniles, defendants, offenders, and victims to break the cycle of familial criminal justice involvement
☑	5 Continue and improve 7 Generations
☑	5 Continue Circle of Security in the Detention Center and help incarcerated persons connect to ongoing Circle of Security classes and support after release
☰	5 Help law enforcement and school districts set up the Handle with Care call system procedures
	5 Implement Detention Center-wide staff Circle of Security training
	5 Provide day care staffs with Circle of Security training
	5 Strive to update and improve the Circle of Security videos
	5 Explore the use of Restorative Justice practices and possibilities, including in the schools
	5 Coordinate a two-day Restorative Justice training for our system
	5 Talk to Department of Justice Consumer Protection Division about the Victim Compensation Program
	5 Recognize and look for additional resources for addressing trauma for trauma-impacted defendants
	6 Support the professionals working in the criminal justice system, including but not limited to courts and law enforcement, through cross agency collaboration
➔	6 Ask our partners across the criminal justice system what they feel would be helpful and enriching
	6 Help our partners across the criminal justice system know we are a resource to them. Establish trust and actively offer our assistance
	6 Attend their briefings
➔	6 Pursue Statewide positions on the POST Council and Criminal Justice Oversight Committee through legislative action
	6 Explore Arizona's CIT Echo approach, and similar programs, for presentation to HPD, Sheriff's Office, and East Helena Police Department

Objective in Green = Objectives we have successfully started and continue.

Objective in Orange = Objectives in the planning stages.

Purple Star = Asking for assistance from CAC to accomplish these objectives.

Circle of Security nine-week course scheduled for every Wednesday, 2:00 - 3:30, in Law and Justice Atrium. HPD and Sheriff's Office have been invited.

Lewis and Clark County
2021 - 2025 Strategic Plan Action Steps
April 2022 Report Out

	7 Gather relevant data to provide the best possible metrics of the needs for, and results of our work, and analyze it for future system improvements
☑	7 Continue the contract to create and implement the Criminal Justice Information System (CJIS) initiative
➔	7 Identify funding sources to ensure ongoing implementation of the dashboard
	7 Hold a stakeholder meeting to demonstrate the program and ask what measurements the participants would most like to have accumulated and measured
	7 Create and implement a community-wide communication plan focused on the availability of the public dashboard and audit results
	8 Improve communications with the public to keep the public aware of the system's progress
➔	8 Publish, on website and newspaper, annual report including personal stories of success and visual representations illustrating the array of CJS programs
➔	8 Continue and increase the number of our service club presentations, and appearances at Hometown Helena
☑	8 Hold more interviews on radio shows and HCTV
➔	8 Write annual Op-ed pieces
	8 Explore opportunities for podcasts
	9 Stay abreast of relevant policy and legislative proposals
🌀	9 Research and evaluate the cash bond system in Montana
🌀	9 Educate the community and leaders about the value of eliminating the cash bond
🌀	9 Help with a constitutional amendment initiative regarding eliminating the cash bond
🌀	9 Seek to remove the bond schedule
➔	9 Establish annual statewide conference of CJS staffs and leadership
	9 Develop a statewide CJCC or CJ Services staff advisory group
➔	9 Stay abreast of CJCC activities and pursuits
	9 Meet with MACo about these and future subjects
	9 Meet with the DOC about these and future subjects
☑	9 Formalize and standardize pretrial services statewide
	9 Examine and determine the logistics necessary for both large and small population counties
➔	9 Institute one designated Pretrial representative seat on the Statewide POST Council and Criminal Justice Oversight Committee, with voting privileges
	9 Establish a regular schedule of audits of policies, jail standards, and SOPs and compare to the national standards
☑	9 Create a curriculum for POST certified training on pretrial services and misdemeanor probation offered through Montana Law Enforcement Academy